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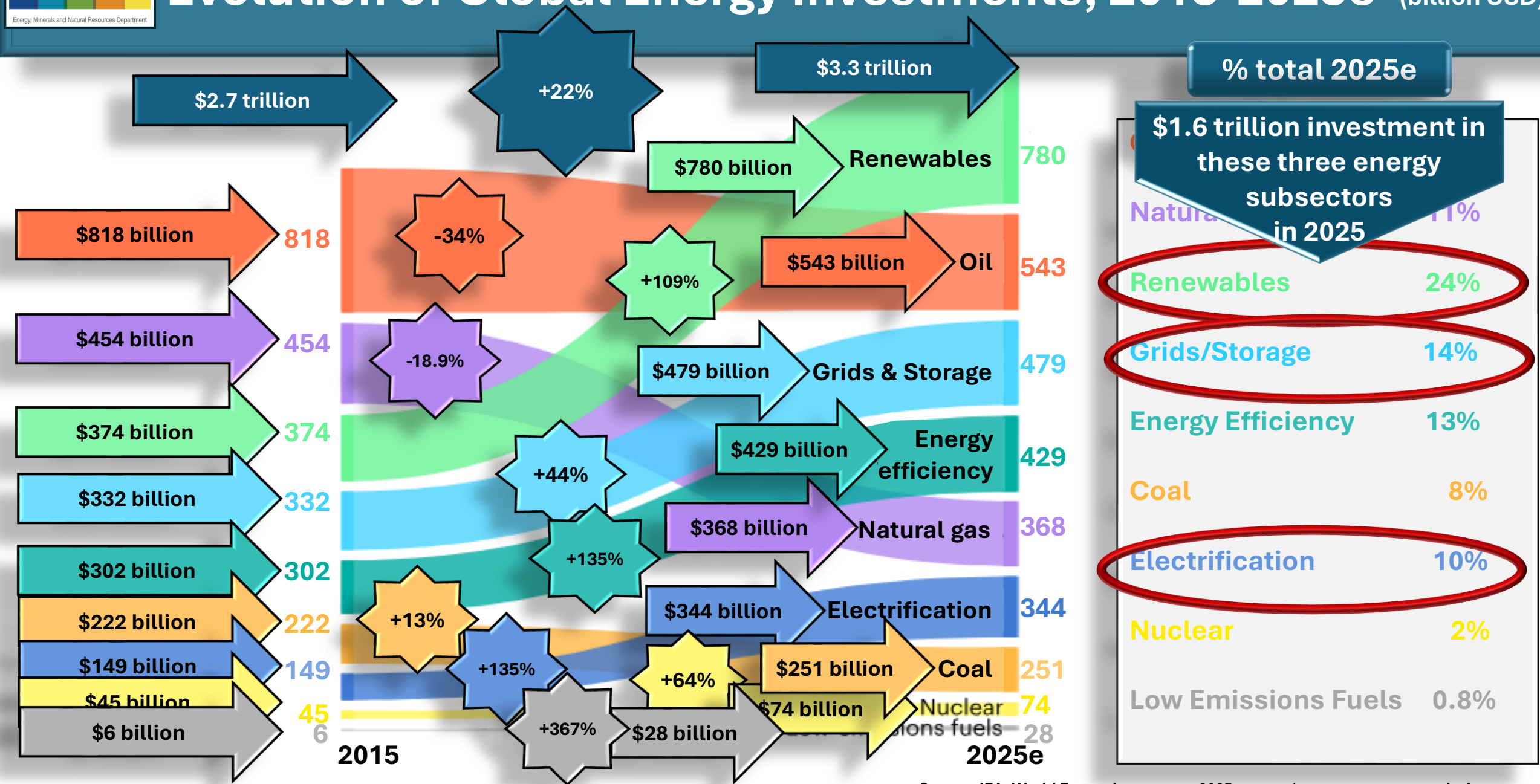
**Cybersecurity and the Energy Sector**

**Melanie Kenderdine**

**November 14, 2025**

**Los Alamos, New Mexico**

# Evolution of Global Energy Investments, 2015-2025e\* (billion USD)



# Load Growth, Emerging Sectors/Transmission Line Buildout

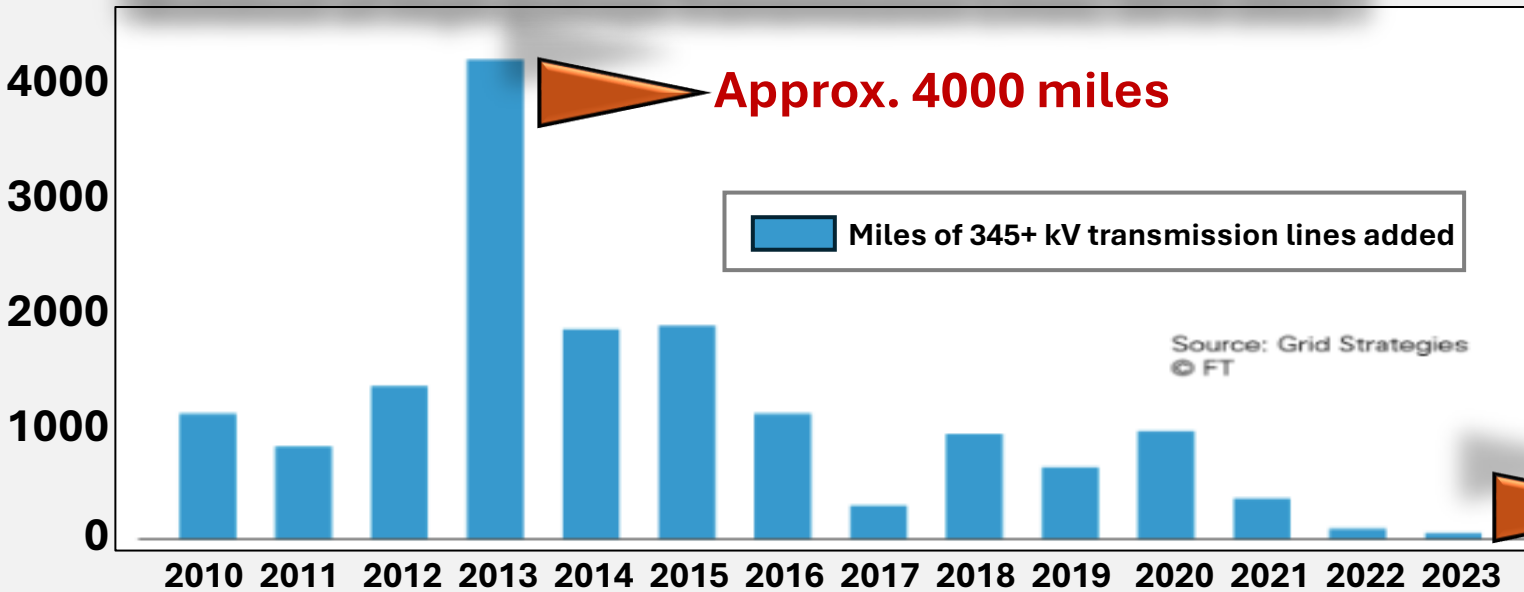
## Load Growth in Emerging Sectors

Demand Driver	Current Capacity	Increase by 2030
Data Centers	~ 19 GW	+ 16 GW
Onshoring & Industrial Electrification	~ 118GW	+ 36 GW
Transportation Electrification	~ 7 GW	+ 8 GW
Building Electrification	~ 50 GW	+ 7 GW
Cryptocurrency Mining	~ 10-17 GW	+ 8-15 GW

+84%  
+30%  
+114%  
+14%  
+80-88%

Increased electricity demand for data centers by 2030 is only 19.5% of total demand increases

## Buildout of High-Voltage Transmission Lines, 2010-2023



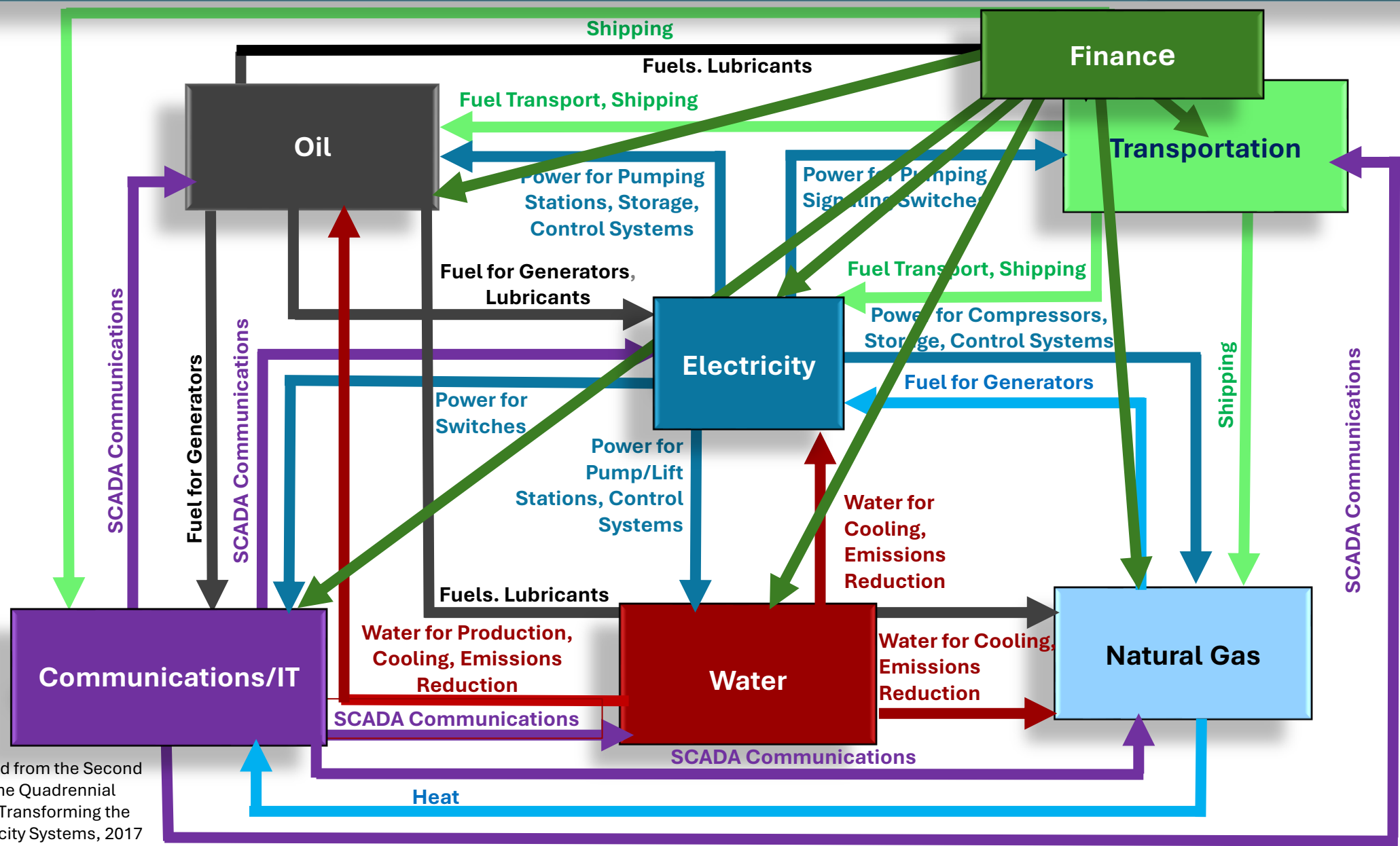
Approx. 4000 miles

Approx. 100 miles

By 2030, electricity demand for these five sectors alone could equal 23% of the US' 2023 nameplate generating capacity

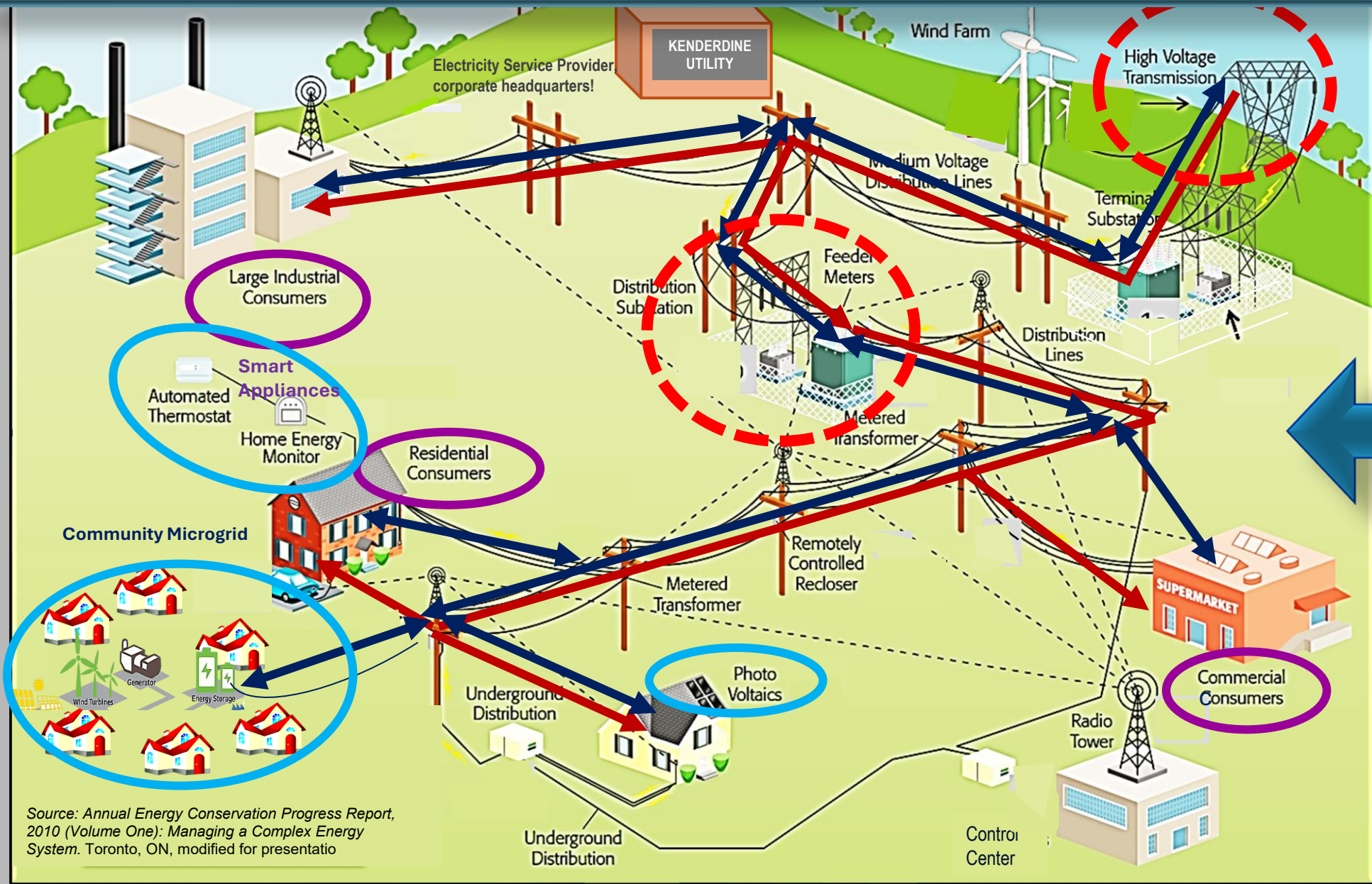
Source: Grid Strategies © FT

# Electricity and Lifeline Network Interdependencies



Source: Modified from the Second Installment of the Quadrennial Energy Review, Transforming the Nation's Electricity Systems, 2017

# Two Way Electricity Flows and Grid Security



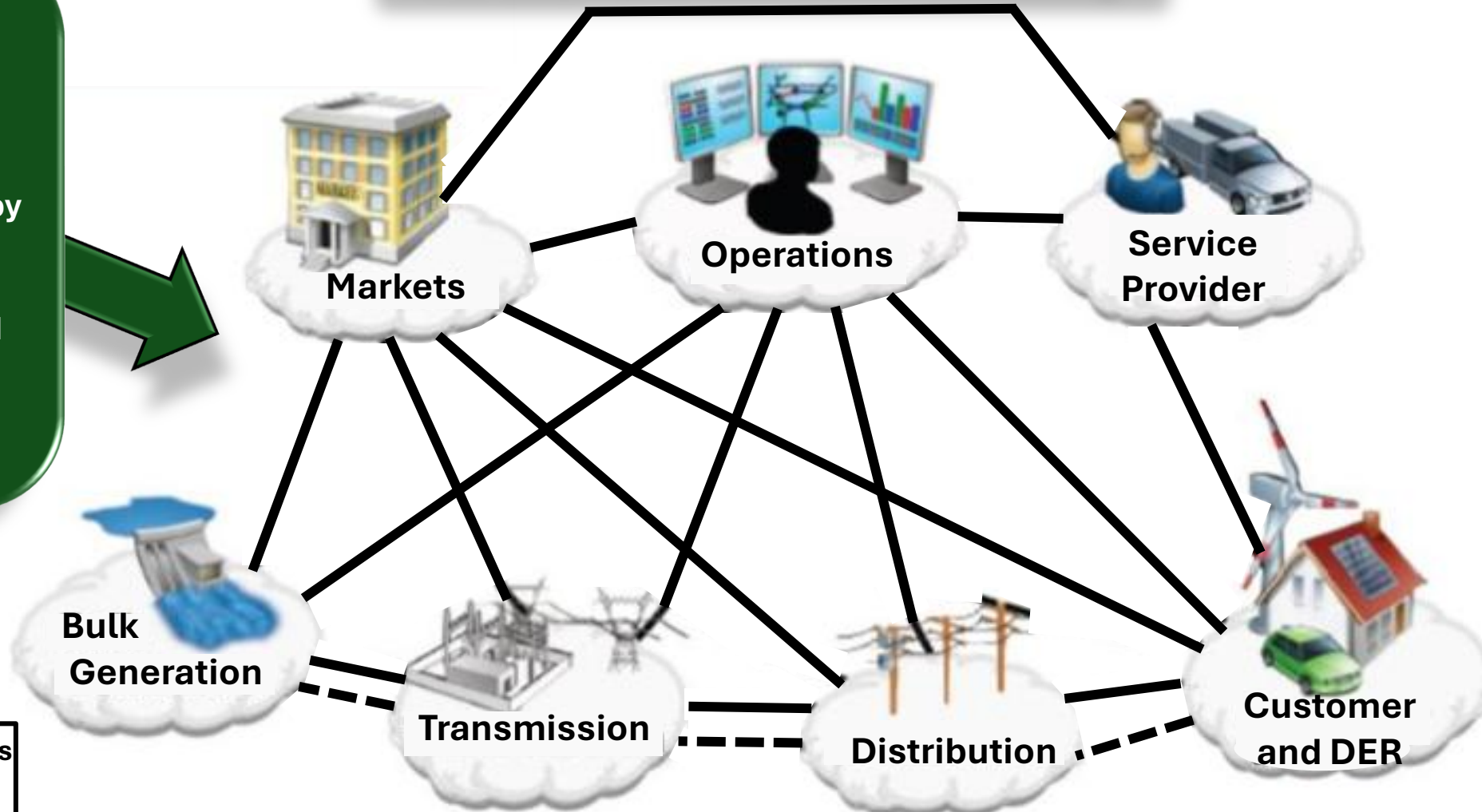
“...emerging advancements in ... smart grid technologies, cloud computing services, grid-cyber vulnerability & assessments, and distributed energy resources represent significant cybersecurity threats to the continuity of delivered power.”  
(Sandia National Laboratory)

Source: Annual Energy Conservation Progress Report, 2010 (Volume One): Managing a Complex Energy System. Toronto, ON, modified for presentatio

# The Smart Grid, Information Networking: Increased Vulnerabilities

## The Smart Grid: Information Networking

“...the smart grid's heavy reliance on information networking exposes it to vulnerabilities inherent in communication systems. Potential network intrusions by adversaries can have severe consequences, including customer data breaches and cascading failures like widespread blackouts and infrastructure destruction.”



 Secure Communications Flows  
 Electrical Flows  
 Domain

# Cyberattacks on the Energy Industry 2024

## 13 attacks in other countries

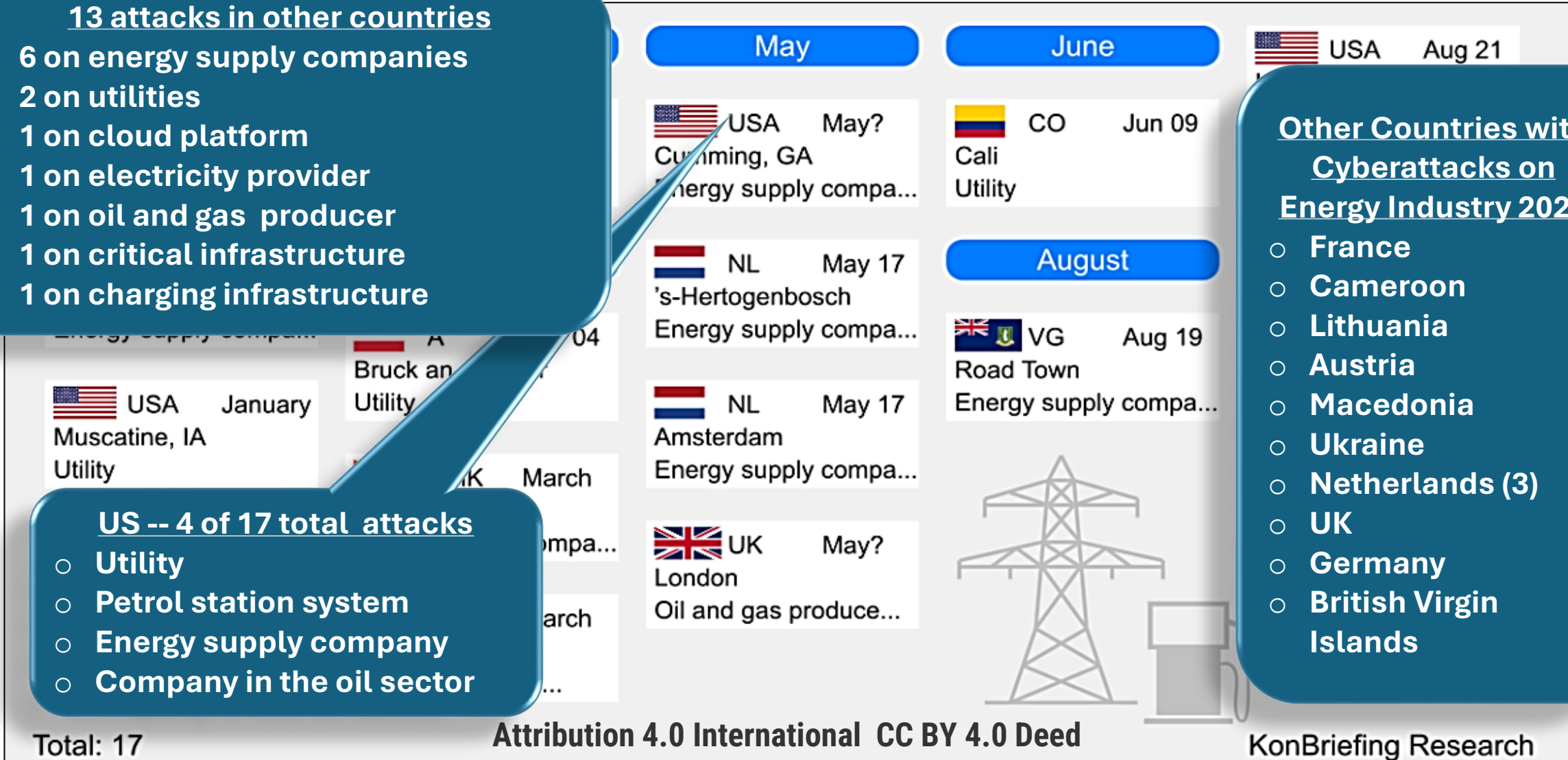
- 6 on energy supply companies
- 2 on utilities
- 1 on cloud platform
- 1 on electricity provider
- 1 on oil and gas producer
- 1 on critical infrastructure
- 1 on charging infrastructure

## US -- 4 of 17 total attacks

- Utility
- Petrol station system
- Energy supply company
- Company in the oil sector

## Other Countries with Cyberattacks on Energy Industry 2024

- France
- Cameroon
- Lithuania
- Austria
- Macedonia
- Ukraine
- Netherlands (3)
- UK
- Germany
- British Virgin Islands



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# Types of Cyber Attacks

## CYBER ATTACK TYPES

An attack targeting an enterprises' use of cyberspace for the purpose of disrupting, disabling, or maliciously controlling a computing environmental/infrastructure, or destroying the integrity of the data or stealing controlled information



### SOCIAL ENGINEERING

The use of deception to manipulate individuals into divulging confidential or personal information that may be used for fraudulent purposes



### DENIAL OF SERVICE

Overloading a system through continual resource usage that prevents legitimate use. Distributed Denial of Service attacks often use "botnets" or "Zombies" to scale an attack



### PENETRATION ATTACKS

The use of legitimate publicly available resources on the internet to check for servers, open ports, and other information that may allow unintended access to into the system



### MALWARE

A computer program that is covertly placed onto a computer or electronic device with the internet to compromise the confidentiality, integrity or availability of data applications or operating systems



### VIRUSES AND WORMS

Introduction of self-propagating or inflated malware into a system through methods such as malicious email attachments, USBs, etc., that seeks to monitor, access, delete or alter data for nefarious use



### TROJANS

Malware that allows "back door" access into a system. This allows an attacker to have a longer reconnaissance through continual check-ins



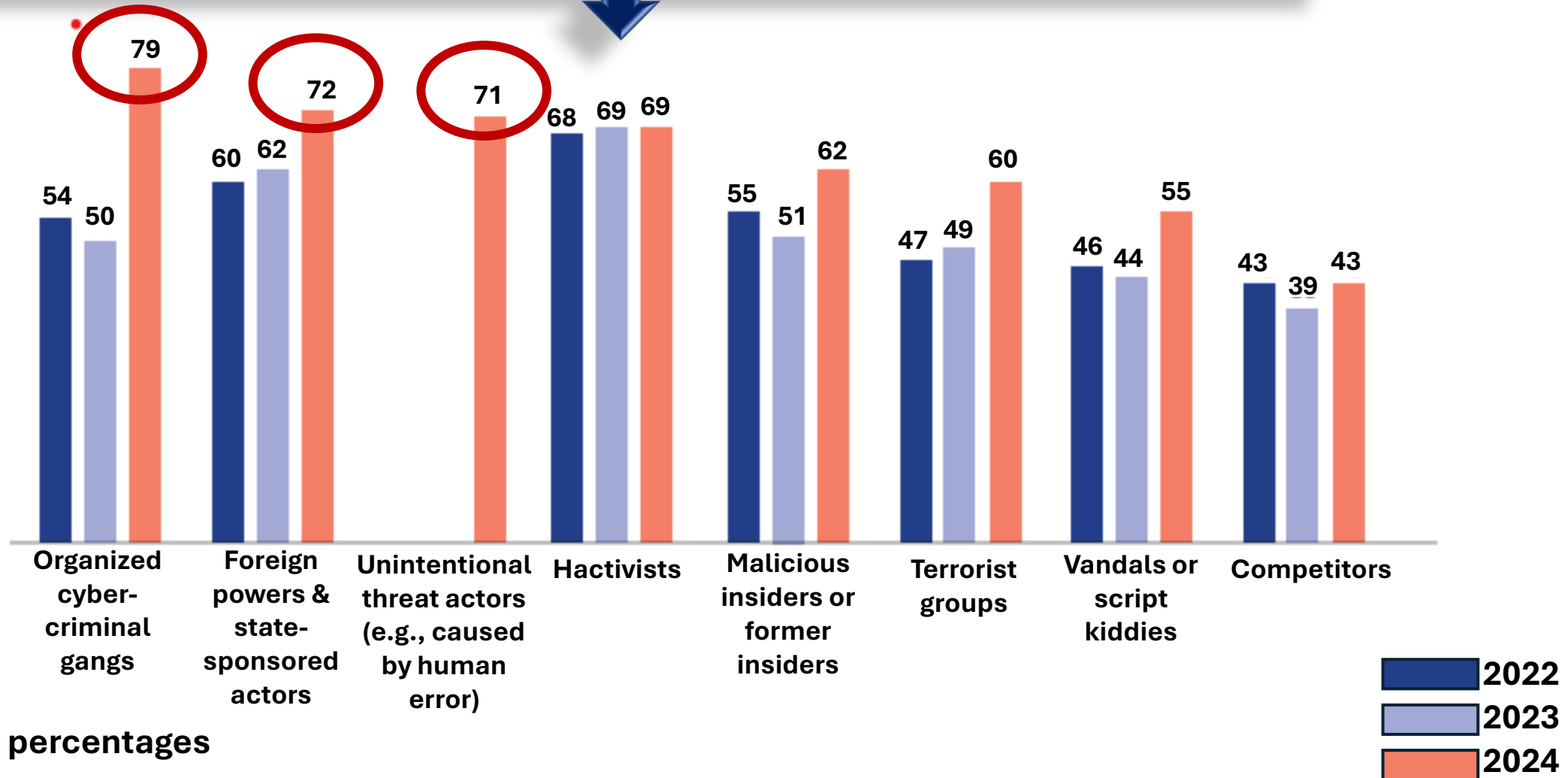
### RANSOMWARE

Maliciously locking up data or systems and demanding payment of a fee (ransom) or other concessions to unlock the data or systems



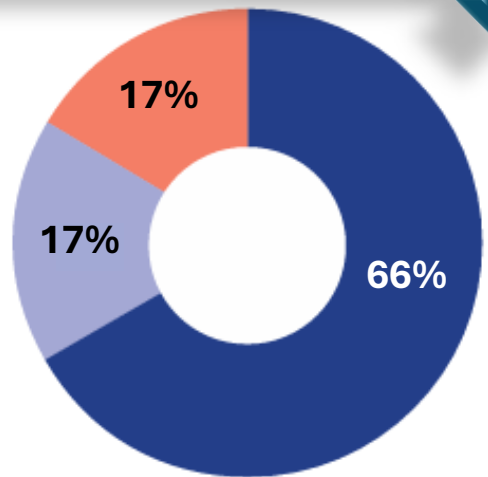
# Industry Concerns About Cyber-threats are Growing

**Q. Are you concerned about these threat actors attacking your business?\***



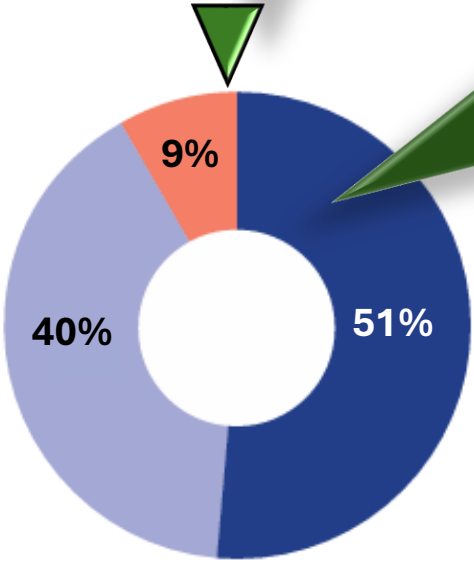
# Industry Uncertainties About Cyber-threats

**Q. To what extent do you agree with the following statement?**



Senior management in my organization underestimate how quickly the cyber threat is evolving and becoming more sophisticated

The use of generative AI in phishing is making it harder for us to judge which e mails are real and which are not



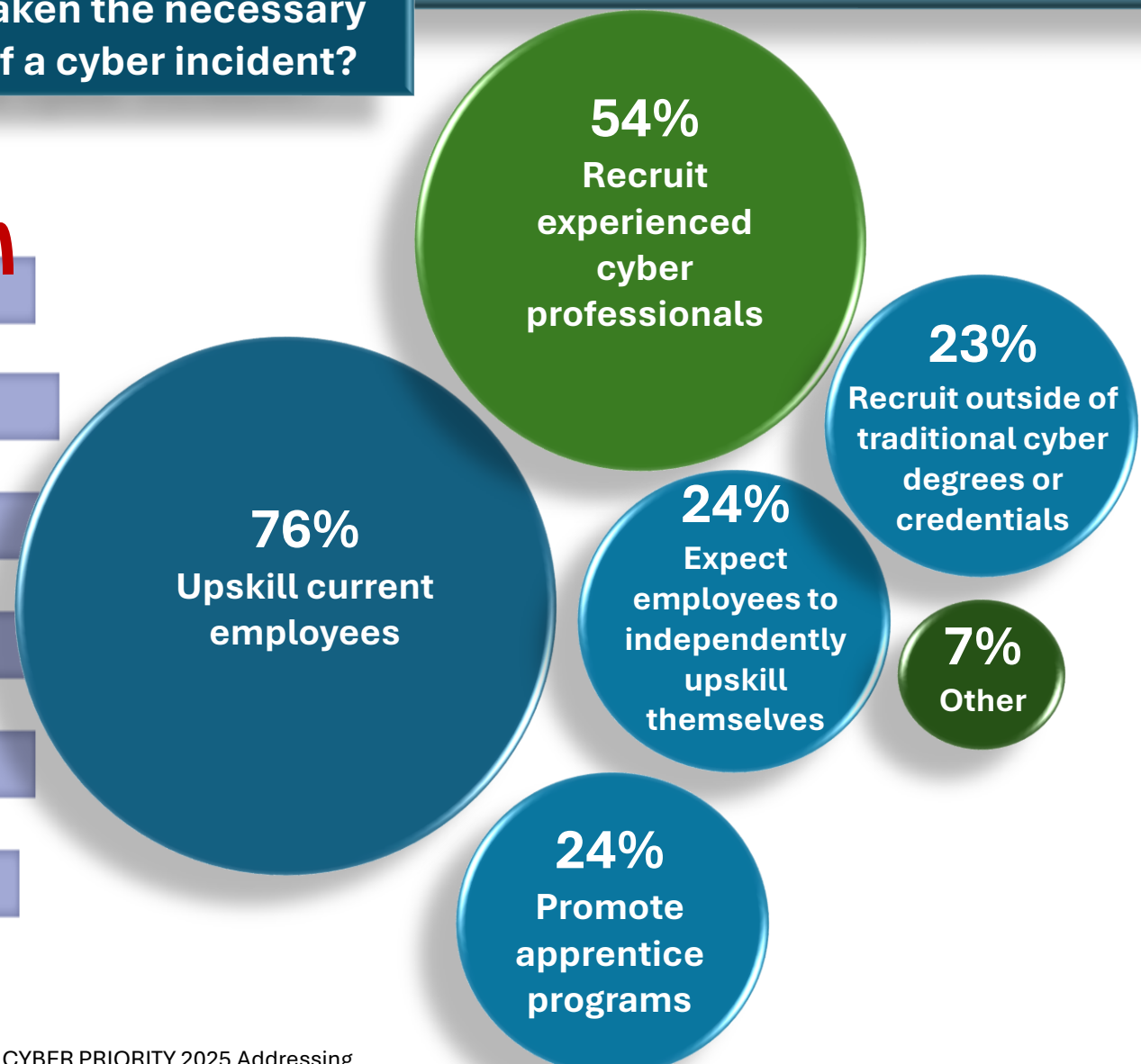
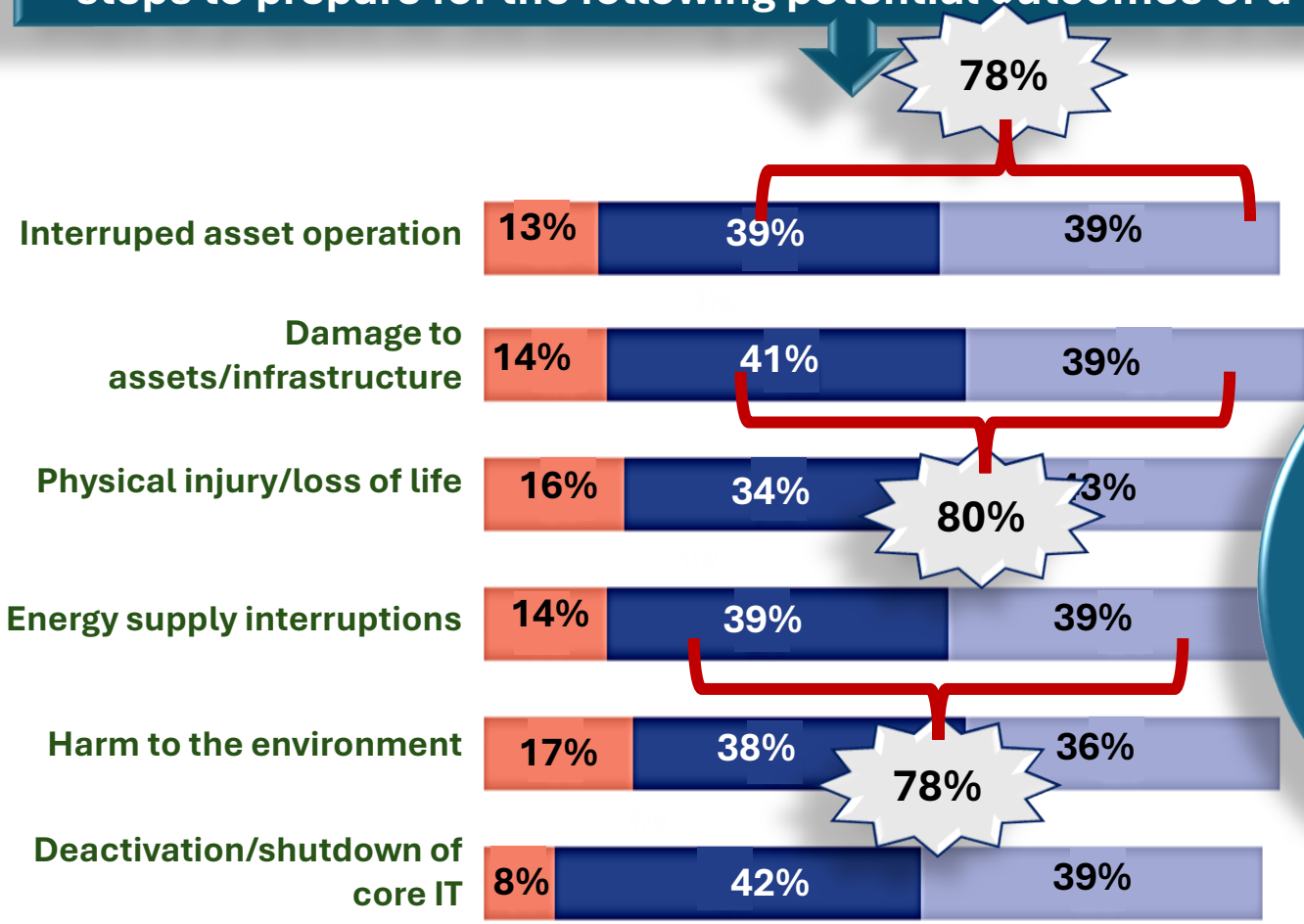
**“According to the [IEA], the average number of weekly attacks on utilities has more than doubled in the last few years alone. High-profile attacks have compromised critical energy systems worldwide, while the US National Security Agency (NSA) issued a rare urgent warning to energy operators in 2024, warning them of a rise in pro-Russia hacktivist activity.”**

- Agree (strongly/slightly)
- Disagree (strongly/slightly)
- Don't know

Source: ENERGY CYBER PRIORITY 2025 Addressing evolving risks, enabling transformation

# Views on Cyber-Issue Management and How Organizations are Addressing the Cyber-skills Gap

Q. To what extent would you say your organization has taken the necessary steps to prepare for the following potential outcomes of a cyber incident?



Not at all/hardly at all  
 To some extent  
 To a great extent

Source: ENERGY CYBER PRIORITY 2025 Addressing evolving risks, enabling transformation

Source: WEF\_Global\_Cybersecurity\_Outlook\_2025.pdf

# C2M2: DOE Tool for Evaluating Cyber Capabilities and Investment Optimization

DOE's Cybersecurity Capability Maturity Model (C2M2) is a free tool to help organizations evaluate their cybersecurity capabilities and optimize security investments. It uses a set of industry-vetted cybersecurity practices focused on both information technology (IT) and operations technology (OT) assets and environments. C2M2 goals include:



Enhance cyber posture



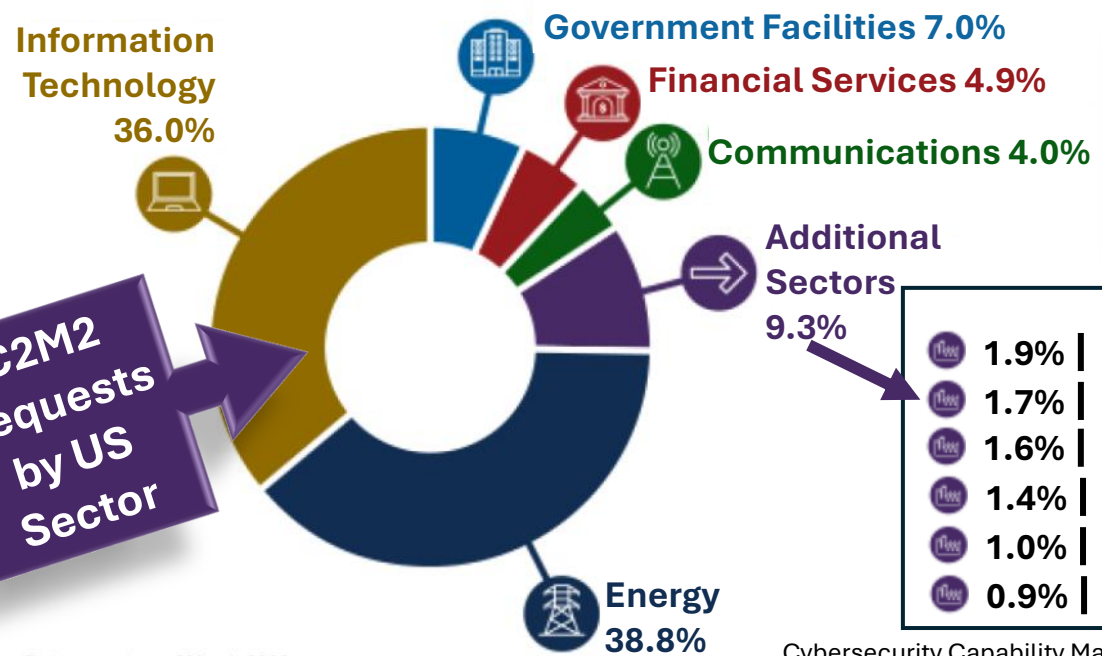
Consistently measure cyber capabilities



Share knowledge



Prioritize actions and investments



US energy organizations have been using the C2M2 to evaluate and improve their cybersecurity capabilities for more than a decade. Since 2012, DOE has responded to more than 2,400 requests for the C2M2 BDF-based tool from owners and operators in US critical infrastructure sectors...

1.9%	Critical Manufacturing	0.6%	Transportation Systems
1.7%	Government	0.1%	Emergency Services
1.6%	Health Care & Public Health	1.6%	Health Care & Public Health
1.4%	Defense Industrial Base	0.1%	Nuclear Reactors, Materials, Waste
1.0%	Water and Wastewater Systems	0.1%	Foods and Agriculture
0.9%	Chemical		

# Cyber-security Resources for the Electricity Sector



➤ **American Public Power Association's Public Power Cybersecurity Scorecard:** an online self-assessment tool for municipal utilities to evaluate their cybersecurity programs and overall posture.



➤ **National Rural Electric Cooperative Association's Rural Cooperative Cybersecurity Capabilities Program Cybersecurity Self-Assessment:** designed to assist cooperatives understand their cybersecurity posture and provides tools and resources focused on improving the cybersecurity capabilities of cooperatives. The program also provides opportunities for collaboration, education, and training.



➤ **National Association of Regulatory Utility Commissioners' Cybersecurity Manual:** a comprehensive suite of cybersecurity tools to help public utility commissions gather and evaluate information from utilities about their cybersecurity risk management and preparedness.



➤ **Edison Electric Institute's Electricity Subsector Coordinating Council:** a coordinating entity between federal agencies and investor-owned utilities to bolster defense against cyber and physical security threats.



# Critical Cybersecurity Issues the Energy Sector Needs to Address

**Ransomware Threats:** Attacks targeting energy and utility providers have surged, making it clear that a robust cybersecurity strategy is essential for combating this persistent threat and minimizing its impact.

**IT/OT Convergence:** While integrating IT and OT systems has unlocked greater efficiencies, it has also exposed critical infrastructure to new risks. A unified cybersecurity approach across both domains is now more important than ever.

**Regulatory Compliance:** With stringent and evolving cybersecurity regulations in place, staying compliant is not just about avoiding penalties – it's also about reducing vulnerabilities and safeguarding the integrity of critical infrastructure.

**Aging Infrastructure:** The sector's reliance on outdated technologies creates significant security gaps. To stay ahead of modern threats, companies must invest in upgrading systems and enhance collaboration between IT and OT systems.

**Geopolitical Significance:** The energy sector's strategic importance makes it a prime target for state-sponsored cyberattacks. Providers must be ready to defend against highly sophisticated threats that are as much about national security as they are about financial gain.

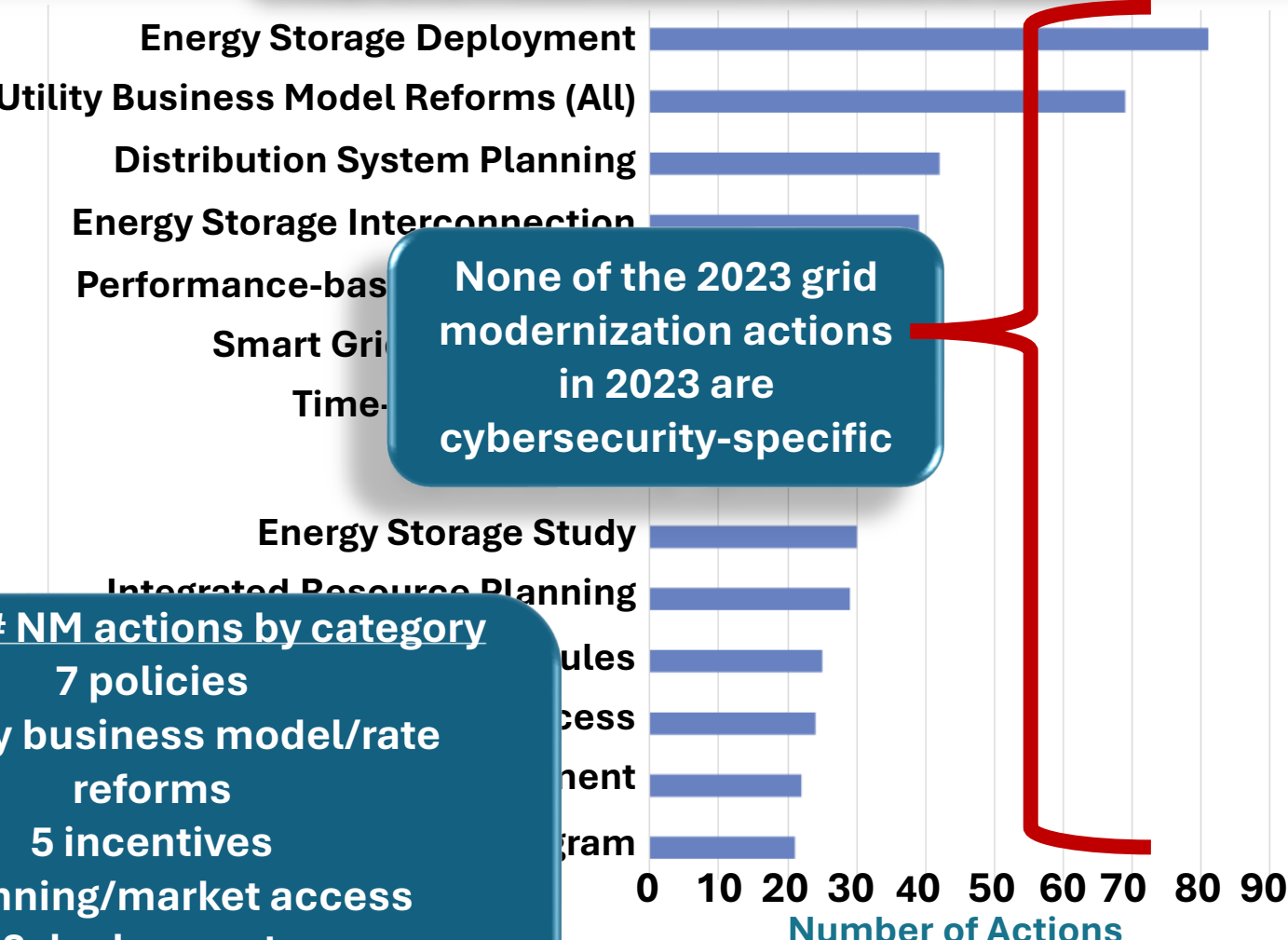
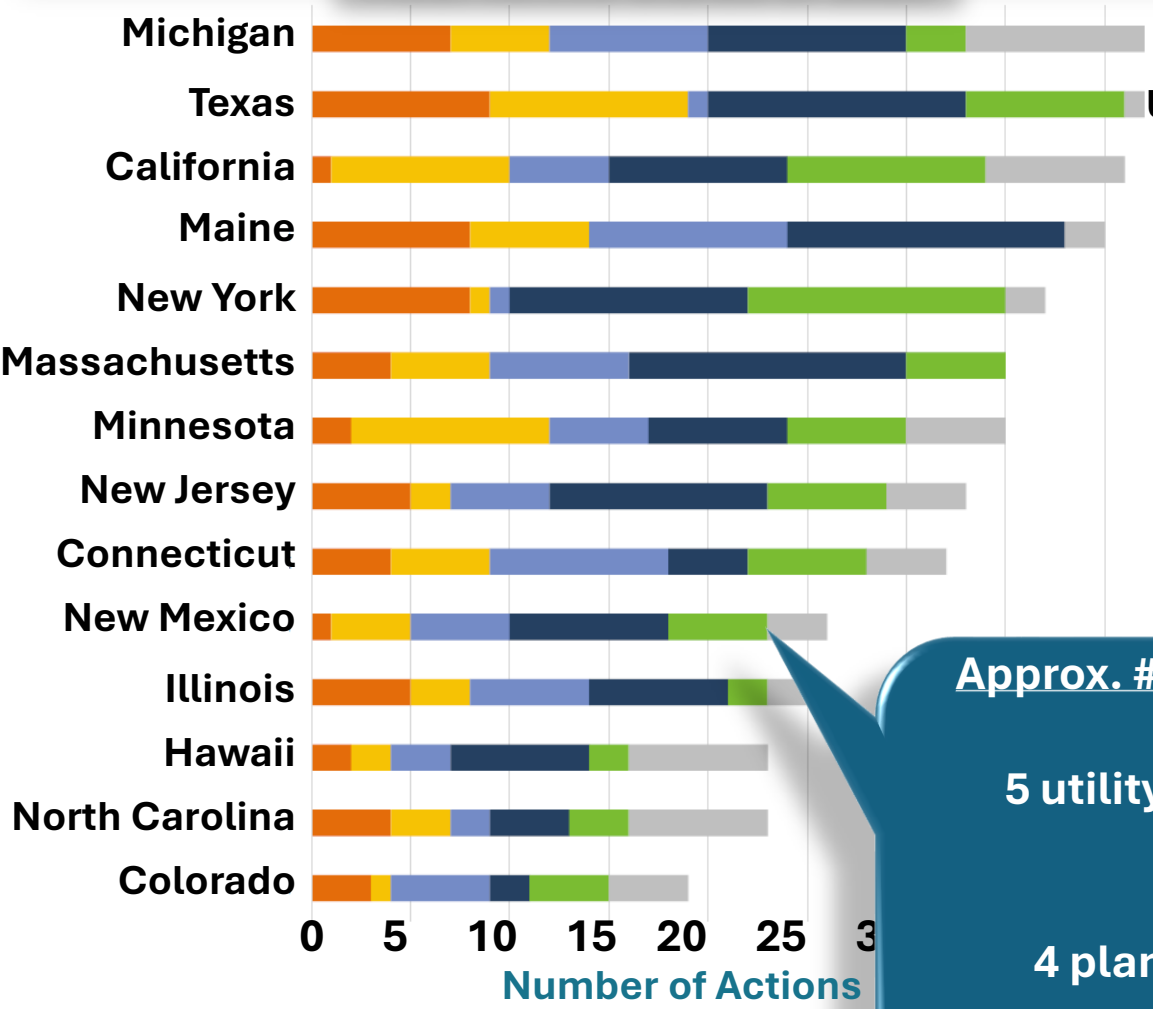
By addressing these key areas, energy and utility providers can better prepare for the evolving cyber threat landscape. Strengthening defenses, investing in new technologies, and maintaining a proactive security strategy will help ensure the continued reliability and safety of operation, even in the face of growing risks.



# State Actions on Grid Modernization, 2023

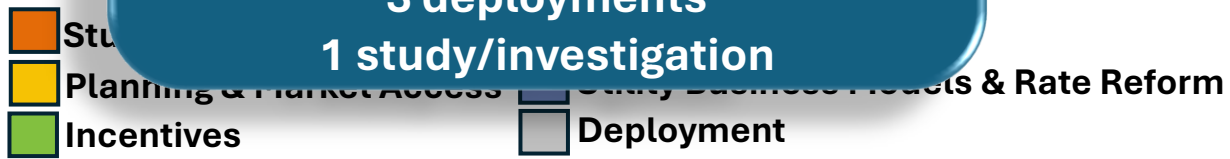
## Most Active States of 2023

## Top Grid Modernization Actions of 2023



None of the 2023 grid modernization actions in 2023 are cybersecurity-specific

Approx. # NM actions by category  
 7 policies  
 5 utility business model/rate reforms  
 5 incentives  
 4 planning/market access  
 3 deployments  
 1 study/investigation



Source: 50 States of Grid Modernization: Q42023 Report and 2023 Annual Review, NC Clean Energy Technology Center























































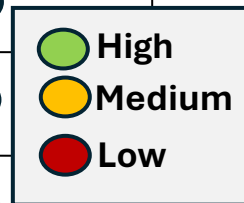
# G-7/EU Energy Security Principles: Modernized Definition of Energy Security




## Collective Action of G-7/EU Allies to...

- **Develop flexible, transparent and competitive energy markets**, including gas markets
- **Modernize infrastructure to improve energy system resilience.** Promoting supply and demand policies will help withstand systemic shocks.
- **Diversify energy fuels, sources and routes** and encouraging the **development of indigenous sources of energy.**
- **Reduce greenhouse gas emissions** and accelerate the transition to a low carbon economy, **key contributors to enduring energy security.**
- **Enhance energy efficiency** in demand and supply, and demand response
- **Deploy clean and sustainable energy technologies** and promoting ongoing **investment in research and innovation.**
- **Maintain emergency response systems**, including reserves and fuel substitution for importing countries, **are in place** to manage major energy disruptions.
- **Address and constantly update responses to cyber security threats to energy production and distribution systems.**
- **Protect supply chains for key metals and minerals, establish domestic options/alternatives.**

# Illustrative Assessment of AI Potential for Accelerating Progress Against Selected Energy Technology Challenges

Technology challenge	Solution space complexity	Structured data availability	Pre-deployment verification	Integration and scaling
<b>Synthetic fuels</b> – Catalysts with high efficiency, selectivity and stability				
<b>Hydrogen electrolysis</b> – Low-cost, highly efficient and durable electrolyser catalysts				
<b>Carbon capture, utilization and storage</b> – Stable CO2 capture materials with high affinity and low energy penalty				
<b>Electric vehicles</b> – Novel battery chemistries using cheap materials (e.g., sodium-ion, solid-state)				
<b>High-temperature heat storage</b> – Stable phase change materials with high conductivity and latent heat				
<b>Desalination</b> – Productive, stable and energy efficient reverse osmosis membranes				
<b>Advanced biofuels</b> – Improved performance of enzymes and yeasts for 2 <sup>nd</sup> /3 <sup>rd</sup> generation biofuels				
<b>Solar photovoltaics</b> – Efficient, stable, scalable perovskite cells without critical mineral inputs				
<b>High-temperature heat pumps</b> – Identification of working fluids that phase change at high temperatures				
<b>Long duration energy storage</b> – Cheaper, efficient re-dox flow or other long-duration batteries				
<b>Decarbonized cement</b> – Cement production from calcium silicate raw materials				
<b>Plastics recycling</b> – Energy-efficient upgrading of pyrolysis oils				
<b>Effective nuclear fusion</b> – Fusion reaction controlled				



-  High
-  Medium
-  Low

# CETS: The Energy Trilemma and High-level Goals

